HARROW COUNCIL GOVERNANCE STRUCTURE 2016/17 (APPENDIX 2)

Core governance principles:							
1. Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law	2. Ensuring openness and comprehensive stakeholder engagement	3.Defining outcomes in terms of sustainable economic, social, and environmental benefits	4.Determining the interventions necessary to optimise the achievement of the intended outcomes	5.Developing the entity's capacity, including the capability of its leadership and the individuals within it	6.Managing risks and performance through robust internal control and strong public financial management	7.Implementing good practices in transparency, reporting, and audit to deliver effective accountability	

Governance comprises the arrangements (including political, economic, social, environmental, administrative, legal and other arrangements) put in place to ensure that the intended outcomes for stakeholders are defined and achieved. Together the documents below outline the governance structure in place at Harrow Council to meet the core governance principles stated above.

KEY INTERNAL DOCUMENTS THE CONSTITUTION – Feb 2017						
Article 1 – The Constitution	Article 16 – Interpretation of the Constitution	Part 5A – Members' Code of Conduct				
Article 2 - Members and the Council	Part 3A – Terms of Reference (Council, Committees, Sub-	Part 5B - Code of Conduct for Council Employees				
Article 3 - Citizens and the Council	Committees)	Part 5C – Protocol for Members and Officers				
Article 4 – The Full Council	Part 3B – Delegations to Officers	Part 5D – Code of Practice and Publicity				
Article 5 - The Mayor	Part 4A – Council Procedure Rules	Part 5E – Planning Protocol				
Article 6 - Overview and scrutiny Committee	Part 4A1 Appendix – Council Petition Scheme	Part 5F – Corporate Anti-Fraud and Corruption				
Article 7 – The Executive	Part 4B – Committee Procedure Rules	Strategy				
Article 8 - Regulatory and Other Committees	Part 4B1 – Health and Wellbeing Board Procedure Rules	Part 5G – Confidentiality of Part II Reports				
Article 9 - The Standards Committee (no pdf)	Part 4C – Budget and Policy Procedure Rules	Part 5H – Co-optees and Advisers				
Article 10 - Area Forums or Area Committees and	Part 4D – Executive Procedure Rules	Part 5I – Members' Access to Information				
Harrow Partnership Bodies (pdf does not cover	Part 4G – Access to Information Procedure Rules	Part 5J – Gifts and Hospitality Protocol				
partnerships)	Part 4H – Officer Employment Procedure Rules	Part 5L – Anti-Money Laundering Policy				
Article 11 – Joint Arrangements	Part 4I – Contract Procedure Rules	Part 5M – Social Media Policy				
Article 12 – Officers	Part 4J – Miscellaneous Procedure Rules	Part 5N – Cabinet Decisions Protocol				
Article 13 - Decision Making	Part 4K – Financial Regulations	Part 50 – Protocol for public reporting on meetings				
Article 14 – Finance Contracts and Legal Matters		Part 5P – Protocol on the Recording of decisions				
Article 15 – review, Revision and Publication of		made by Officers				
the Constitution						

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OTHER KEY	INTERNAL DOCUMENTS	KEY EXTERNAL DOCUMENTS		
Harrow Ambition Plan – 2017 Refresh, includes Harrow Values Corporate Complaints Policy Whistleblowing Policy & Procedure	Consultation Portal Communications Plan Regeneration strategy Key Decision Schedule	CIPFA Statement on the Role of the Chief Financial Officer in Local Government (2015) Code of Practice on Managing the Risk of Fraud and Corruption (CIPFA, 2014) CIPFA Statement on the Role of the Head of Internal		
Staff Induction Checklist Appraisal Process Recruitment Policy & Procedures Commercial & Procurement Strategy	Data Quality Policy Equality in Procurement	Audit (2010) Audit Committees: Practical Guidance for Local Authorities and Police (CIPFA, 2013) Public Sector Internal Audit Standards		
Freedom of Information Act publication scheme Cabinet Report Template		Freedom of Information Act Data protection Act		
Executive Decision-Making Flowchart Consultation Toolkit Risk Management Strategy and Policy 2016-20		Accounts and Audit Regulations 2015		
Final Accounts Guidelines 2016-17 Final Budget 2017-18 & Medium Term Financial Strategy 2017-20				
Internal Audit Plans 2016-17 & 2017-18 Employee Handbook				
Employee Handbook for Managers Chief Officer Handbook				
Chief Executive Handbook Strategic Performance Report Q4 2016-17				
Stakeholder Consultation on Budget Meeting Minutes Committee report Templates				